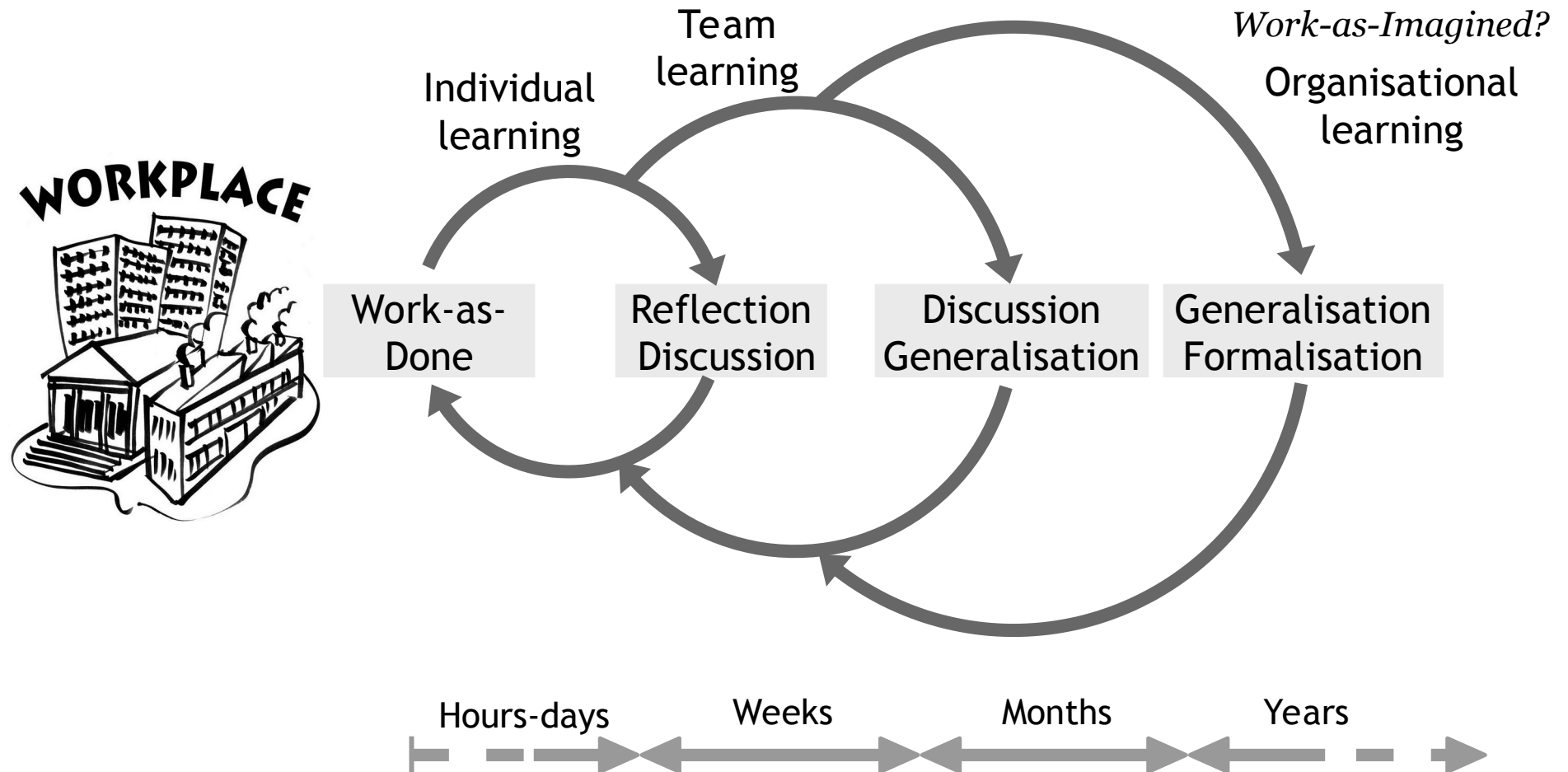


Multiple learning loops



How to make
sense of all
operations?

How to learn
from all
operations?

How to
manage all
operations?



Managing safety or managing safely?

Focus on what goes wrong

Barriers and defences may actually make it more difficult to carry out everyday work!

Managing safety



Managing safely!



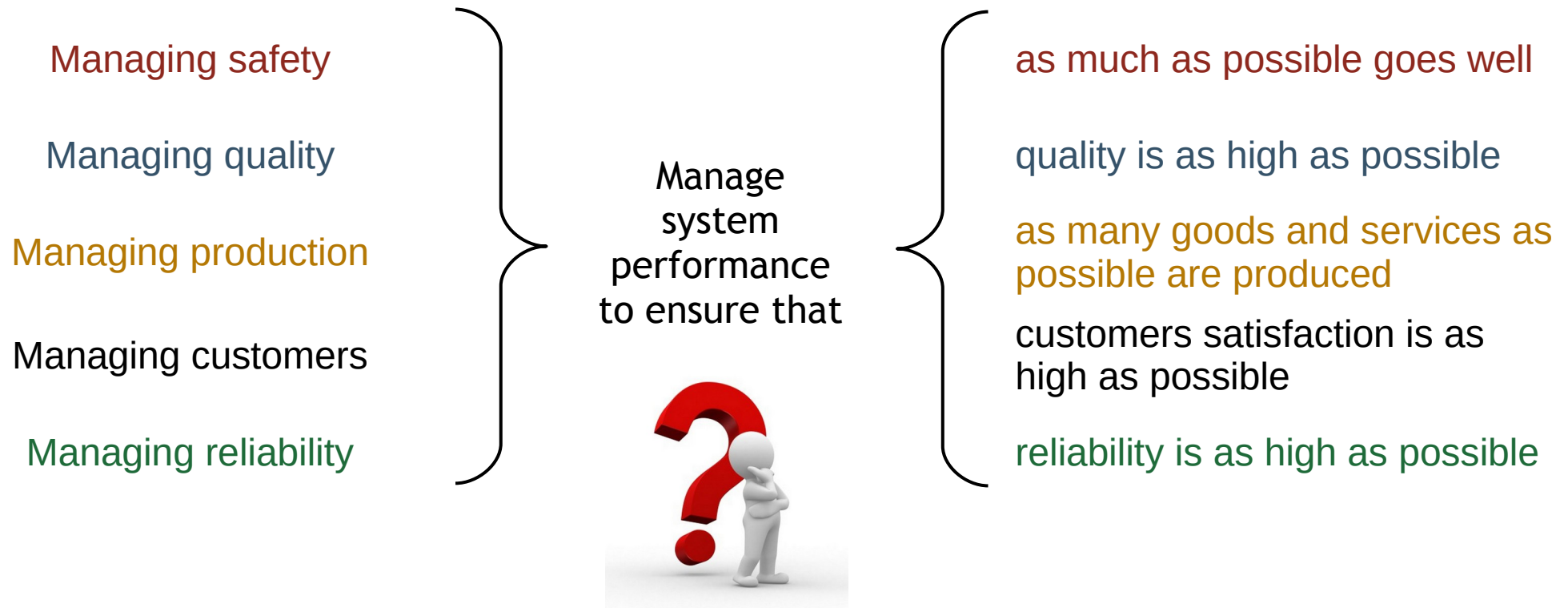
Focus on what goes well

Improving conditions for everyday work increases performance and makes failures less likely.

What happens when “nothing” happens?

<https://safetysynthesis.com/safetysynthesis-facets/safety-or-safely>

One system or many?



Is this about the same system
or n different systems?



Synetic management?